

Action Plan and Budget 2015

Global Decision Support Initiative (GDSI)

12 March 2015

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1. Introduction

This action plan for GDSI, the Global Decision Support Initiative, was developed after the official onset of the GDSI January 2015. The plan describes the planned activities in the GDSI for its first year. However, many unforeseen actions may occur during 2015, and all activities will be reported in the annual report 2015.

The 2016 action plan for the GDSI will be prepared by 1st September 2015.

2. Education and teaching

Project / area	Description	Objective for 2015	Respon- sible
Summer course	Science-based decision support on risk and sustainability issues are spreading rapidly all over the world and developing rapidly in a number of system areas: food production, water management, transport infrastructure assessment and natural hazard risk mitigation.	 This course will describe the concepts, models and metrics used in different engineering areas of risk and sustainability important for the development of societies. Min. 20 students admitted 	Jørgen Schlundt
Mapping of RISK activities at DTU	Mapping research, education and advisory activities related to risk assessment and risk management at DTU Management, DTU Environment, DTU Food, DTU Civil Engineering, DTU Transport, and DTU Compute. The deliverable is an internal report.	Deliver an internal report comprising six sub-reports on each respective department and an overall discussion and analysis of the findings, including recommendations about how the collected knowledge can be applied by the GDSI, the involved institutes and all of DTU	Linda Nielsen
Cross disciplinary seminars	Each member of the Academic Board will give a 2-3 h presentation of his/her and the institute's exper- tise and relevance to the GDSI	The first seminar with participation of director, the Academic Board and PDs: 19 March	Director + Academic Board

3. Research

3.1 New initiatives and development of existing research areas

Research related to risk- and sustainability management and decision support in at least six areas will be initiated during 2015: Food, Environment, Transport, Compute, Management and Civil Engineering.

3.1 Project / area	Description	Objective for 2015	Responsible
Individual PD	First issue of a 3-	Within 4 months of their employment each	Yado, ebor,
work plans	year work plan for	PD develops a work plan for her/his activi-	sgeo, stman,
	each PD	ties 2015-2018 together with her/his su-	hjds, simone
		pervisors and present it at (1) an AB-	Miraglia + aca-
		meeting (2) a QSA lunch meeting, and (3)	demic board
		his/her mother institute	
Journal club	The director initiates	The Academic Board suggests central	henrsa + aca-
	a journal club for	research/review papers to be read by all	demic board
	PDs, PhDs and pro-	GDSI participants	
	fessors of the GDSI	The director find dates for journal club	
	in the first half of	meetings where the papers are discussed	
	2015	to assist the steep learning curve for all	
		partners involved in the GDSI	

Identical initiatives globally? Mapping of RISK activities at DTU	Screen the web for other GDSI-like initiatives Mapping research, education and advisory activities related to risk assessment and risk management at DTU Man-	 The director saves all papers in a common freeware database For inspiration and potential collaboration the global environment will be screen by a web-search for initiatives that look like the GDSI. If relevant parties are identified they will be contacted If relevant the director will pay a visit to potential collaborators, or invite them here Deliver an internal report comprising 6 sub-reports on each respective department and an overall discussion and analysis of the findings, including recommendations about how the collected knowledge can be 	henrsa Liniel, jors
	agement, DTU Environment, DTU Food, DTU Civil Engineering, DTU Transport, and DTU Compute. The deliverable is an internal report.	 applied by the GDSI and DTU management. Workshop with all relevant participants to discuss common interests and actions (GDSI) 	
Establish more strategic funding plans	The GDSI Academic Board Each works towards a more stra- tegic approach to funding, rooted in academic profiles and strategic devel- opment objectives	 Based on academic profiles identify prioritized funding sources Develop a plan for addressing prioritized sources over coming periods 	all AB-members

The PDs work in a cross-disciplinary team in a common geographic location at DTU ME with 3-4 supervisors with different background. This is essential to the GDSI-idea. **S**: Supervisor; C: Co-supervisor.

PDs: Subject areas	Yan:	Simona: Frame-	Stylianos:	Elena	Hjalte: Water	Stefano:
\rightarrow	Metrics	work and platform	Uncertainty	:	Management	Transport
Supervisors ↓				Food		
Michael Hauschild	S			С	С	С
Michael Faber	С	S	С	С		
Bo Friis Nielsen		С	S			С
Tine Hald			С	S		
Karsten Arnbjerg-Nielsen		С	С		S	
Kim Bang Salling	С				С	S
Jørgen Schlundt	С	С				

3.2 Publications and presentations

Project / area	Description	Objective for 2014	Responsi- ble
Review papers (internal or submitted to international journals)	Review of work area	Within 6 months of their employment each PD completes a working paper as a review of their field with rele- vance to the GDSI	PDs+Acad emic Board

Conference contributions	Identify relevant scientific	 If relevant, the contributions are transformed into review papers for scientific journals, possibly with more GDSI co-authors on each. Within 6 months of their employment 	All PDs
	societies and consider participation/contribution to a relevant conference	 each PD completes a list of societies that represent their field Within 6 months of their employment each PD completes a plan for conference contributions and co-authors 	
Position paper	The members of the Academic board co- author a position paper on the GDSI	 The paper is completed before the end of September, i.e. before the GDSI DTU presentation meeting in October The paper will be submitted to a relevant international journal before the end of the year 	All academic Board members: A lead authors to be found
DYNAMO article	The director contacts DYNAMO for a journal- istic processing of the position paper into an article for DYNAMO, and possibly other popular scientific journal	Making the GDSI known to the general DTU environment, and beyond in the national university/business/industry environment.	director

3.3 Planned applications*

3.3 Funding Source (specific)	Subject	Approx. scope (net sum overall and DTU ME part, in KKR)	Major collaboration partners (please note if / which alliance partners are involved)
Villum Fonden	Basic expenses for expanding	2.500	GDSI director backed by
	the GDSI within its first 3 years		the GDSI Academic
			Board and Niels Axel
			Nielsen
Innovations Fonden	Scientific input to labelling of	≥ 5.000	Tiha, jors, henrsa, ebor
	food with regard to health and		COOP and WiKiLCA
	animal welfare and possibly		has been approached
	more.		for collaboration
Erasmus Mundus PhD	Basic cost for a GDSI PhD	1.500	DTU Civil Engineering,
Scholarship	student for 3 years		Michael Havbro Faber

^{*}Note: A large number of applications have not been planned yet.

4. Research-based consultancy

4 Project / area	Description	Objective for 2015	Responsible
Product specification	Before the GDSI can offer research-based consultancy	The GDSI Academic Board describes/specifies the expected product that the GDSI-modelling delivers — what can it be use for?	GDSI Aca- demic Board
DTU-UNEP collaboration	Initiate any relevant collabora- tion with DTU-UNEP	 Initial meeting between DTU-UNEP and GDSI (director+) to clarify pos- sibilities: before summer Meeting between the GDSI Aca- 	Henrsa + Academic Board

Surveying the need for GDSI consulting services	A range of possible consultancy recipients will be investigated	 demic Board and DTU-UNEP: September 2015 Possibilities of accessing 'Myndighedsbetjening/ rammeaftaler' to be discussed at the steering committee's 2nd meeting 2015 Contacts to corporate world: A list will be prepared in 2015 (first contacts in 2016) 	Henrsa + mzha + Nani/ steering committee
Matching competences	The Academic Board lists missing competences in the GDSI, and make contact to relevant DTU institutes and individuals	A list will be prepared in 2015 (first contacts in 2016)	Henrsa + Academic Board

5. Innovation

- **5.1 Student innovation** Is not expected to be initiated in 2015.
- **5.2** Collaboration with enterprises Is not expected to be initiated in 2015.
- **5.3** Commercialization Is not expected to be initiated in 2015.

6. Partnerships

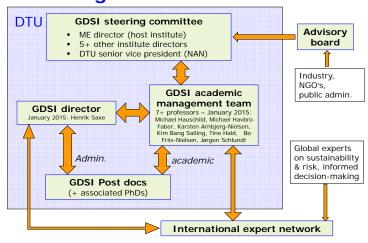
6 Project / area	Description	Objective for 2015	Responsi- ble
COSI	GDSI has from the beginning been a partner in COSI, collaboration on sustainability research, education and innovation between DTU (GDSI), CU (SSC, Sustainability Science Centre; http://sustainability.ku.dk/da) and CBS (CP, sustainability platform; http://www.cbs.dk/viden-samfundet/business-in-society/sustainability).	 Develop a common COSI homepage Develop core courses for a COSI joint Master Certificate Take initiative to public talks by internationally recognized speakers to be hosted at the three Universities in turn, and to include 'opponents' from non-hosting Universities. 	henrsa, mzha

7. Human resources

7.1 Organization

The organization is described in the diagram given below:

GDSI Organizational chart



The Academic Board meets 15 times during 2015 for 2–4 hour meetings, and the Steering Committee typically meets twice a year. The international expert network and advisory board are planned to be appointed in the 2nd half of 2015. All 6 postdocs have been hired beginning late 2014 up until 1 April 2015. One was hired for 4 years as an assistant professor, and will spend 2.5 days at the GDSI, while all postdocs will spend at least 4 out of 5 days at the GDSI. Other days are spent at the mother institute.

7.2 Leader and leadership development

The director participates in work environment related education 2015-2017 (University level). The DTU leadership education is under consideration for 2016.

7.3 Employee development

PDs are allocated a 2015 budget of 20.000 kr. by their mother institutes for participation in courses and conferences.

7.4 Attracting and recruiting

This may follow as financed by external funds aimed at supporting GDSI's research and possible expansion of the GDSI to include more DTU institutes and individuals.

8. Material resources

8.1 IT

Each PD and the director have been supplied with a laptop, docking station, external screen, keyboard, and mouse. The IT equipment will be supported by ME, while software will be supported by the mother institutes.

8.2 Laboratory equipment/scientific infrastructure

None

8.3 Premises

The GDSI has been allocated two large offices at B424 2nd floor. This will suffice for 2015.

The offices have been furnished by ME, and a minimal degree of interior decoration will be taken care of by the director in collaboration with the PDs within a GDSI-budget of 5.000 kr.

9. Communication

- A plan for communication will be developed by the director in collaboration with the Academic Board in the first half of 2015
- The GDSI will be presented by the head of the AB on a public meeting at DTU in October.
- A business plan will be developed by the director in collaboration with the Academic Board in the first half of 2015
- A new GDSI homepage will be developed by the director with assistance from 101 and ME's communicator, and kept updated by the director and PDs
- Printed communication material will be developed by the director in collaboration with the AB. Until then the original flyer in an updated version will apply. The director develops this update.
- GDSI business cards will be printed for directors. PDs and AB-members
- The story of the GDSI will written and submitted to the local newsletter at each GDSI institute

10. Process and employee involvement

The Action Plan 2015 has been developed mainly through discussion between the director and the Academic board. In 2016 we envision a larger participation by the PDs.

The action plan serves as a main document for regular discussions with the GDSI steering committee and the host institute, DTU Management. Discussions with DTU ME follow the DTU 'arshjul' (UMV, action plan and annual report preparation).

11. Budget

Budget as adopted by the AB (It will be discussed on the next GDSI steering committee meeting in May for final approval). The budget will be revisited in September with a possible increase of 6×5.000 kr.

Support from the 6 institutes: $6 \times 25.000 \text{ kr.} = 150.000 \text{ kr.}$ (Cap)

Postdoc + director job advertisements (posted 2014)	50.000 kr.
COSI opening meeting (2014)	2.500 kr.
COSI annual meeting (2015)	2.500 kr.
Meeting expenses of GDSI's AB	25.000 kr.
Office interior decoration	5.000 kr.
Courses/transport/travels/conferences (director)	40.000 kr.
Communications, branding, events	10.000 kr.
Software	15.000 kr.
Total:	150.000 kr.